



NHS Foundation Trust

STANDARDISED REPORT COMMUNICATION

REPORT DETAILS

Report subject:	Ward Daily Staffing Levels July and August Data 2018	
Agenda ref. no:	18.19.63	
Report to (meeting):	Board of Directors	
Action required:	Information and noting	
Date of meeting:	28/09/2018	
Presented by:	Avril Devaney, Director of Nursing, Therapies and Patient Partnership	

Which strategic objectives this report provides information about:		
Deliver high quality, integrated and innovative services that improve outcomes	Yes	
Ensure meaningful involvement of service users, carers, staff and the wider community	No	
Be a model employer and have a caring, competent and motivated workforce	Yes	
Maintain and develop robust partnerships with existing and potential new stakeholders	No	
Improve quality of information to improve service delivery, evaluation and planning	Yes	
Sustain financial viability and deliver value for money	Yes	
Be recognised as an open, progressive organisation that is about care, well-being and partnership	Yes	
Which CQC quality of service domains this report reflects:	•	
Safe services	Yes	
Effective services	Yes	
Caring services	Yes	
Well-led services	Yes	
Services that are responsive to people's needs	Yes	
Which Monitor quality governance framework/ well-led domains this report reflects:		
Strategy	No	
Capability and culture	Yes	
Process and structures	Yes	
Measurement	Yes	
Does this report provide any information to update any current strategic risks	? If so, which?	
See current risk register in the agenda of the public meeting of the Board of Directors at http://www.cwp.nhs.uk/about-us/board-members/our-board-meetings	No	
Click here to enter text.		
Does this report indicate any new strategic risks? If so, describe and indicate		
See current integrated governance strategy: CWP policies – policy code FR1	No	
Click here to enter text.		

REPORT BRIEFING

Situation – a concise statement of the purpose of this report

This report details the ward daily staffing levels during the months of July and August 2018 following the submission of the planned and actual hours of both registered nurses (RN) and clinical support workers (CSWs) to UNIFY (appendix 1 and 2). The themes arising within these monthly submissions continue to mirror those that have arisen previously. These themes identify how patient safety is being maintained on a shift by shift basis.

Background - contextual and background information pertinent to the situation/ purpose of the report

The monthly reporting of daily staffing levels is a requirement of NHS England and the National Quality Board in order to appraise the Board and the public of staffing levels within in-patient units. The recommendations made within the latest six monthly report are being followed through and will be monitored via the Inpatient Service Improvement Forum and the People Planning group which oversees the strategic approach to safe staffing. The Trust is engaged in the national Optimum Staffing Project a programme of work commissioned by Health Education England to develop a generic tool (multi-disciplinary) for Safe Staffing that can be used in any service setting for inpatient mental health services.

Assessment – analysis and considerations of options and risks

During July 2018 the trust achieved staffing levels of 95.3% for registered nurses and 95.7% for clinical support workers on day shifts and 96% and 94.2% respectively on nights. During August 2018 the trust achieved staffing levels of 95% for registered nurses and 96.9% for clinical support workers on day shifts and 95.5% and 97.9% respectively on nights.

In the months of July and August the wards continued to experience pressures in terms of staffing in particular on the wards in Central and East locality due to staff sickness, maternity leave, patients on increased levels of observations and vacancies.

Staffing related to inpatient units has been coordinated during August, through the participation of all inpatient services in a daily conference calls to review and understand staffing levels across all inpatient Units. This has allowed for the staffing resource to be used in the most effective way to ensure high quality, patient centred care continues to be delivered safely across all inpatient units.

Where 100% fill rate was not achieved patient safety on in-patient wards was maintained by nurses working additional unplanned hours, staff cross covering across wards, the multi-disciplinary team and ward manager supporting nursing staff in the delivery of planned care and patient care being prioritised over non-direct care activities. Appendix 1 and 2 details how wards, who did not achieve overall staffing of 95%, maintained patient safety.

Recommendation – what action/ recommendation is needed, what needs to happen and by when?

The Board of Directors are recommended to note the report.

Who/ which group has approved this report for receipt at the above meeting?		Gary Flockhart, Associate Director of Nursing [MH and LD] and Avril Devaney, Director of Nursing, Therapies and Patient Partnership	
Contributing authors: Charlotte Hughes		Charlotte Hughes	
Distribution to other people/ groups/ meetings:			
Version	Name/ group/ meeting	Date issued	
1	Gary Flockhart, Associate Director of Nursing [MH and LD] Avril Devaney, Avril Devaney, Director of Nursing, Therapies and Patient Partnership	12/09/2018 12/09/2018	

Appendices provided for reference and to give supporting/ contextual information:		
Provide only <u>necessary</u> detail, do <u>not</u> embed appendices, provide as separate reports		
Appendix no.	Appendix title	
1	Ward Daily Staffing July 2018	
2	Ward Daily Staffing August 2018	